

ABC Company, Inc.
Three Year Budget

BALANCE SHEET

12/1989

Assets

Cash	\$100
Cash equiv - MM	1,250
Cash equiv - CDs	400
Marketable securities	30
MARKETABLE SECURITIES	0
Accounts receivable	14,400
A/R - #1 Foreign	0
A/R - #2 New Region	0
A/R - #3 Special	0
Allow doubtful accoun	-350
Allow - #1 Foreign	0
Allow - #2 New Region	0
Allow - #3 Special	0
Inventories	34,000
Inv - #1 Foreign	0
Inv - #2 New Region	0
Inv - #3 Special	0
Notes receivable	850
NOTES RECEIVABLE	0
Prepaid expense	650
Income tax receivable	200
Intercompany-current	1,200
Deferred tax	90
Other current assets	740

TOTAL CURRENT ASSETS	53,560
Income tax receivable	\$30
Notes receivable	1,300
NOTES RECEIVABLE	0
Gross PP & E	17,180
Accum depreciation	-2,270
Land	1,500
Goodwill	2,025
Other intangibles	1,512
Invest: Equity method	3,525
Invest: Cost method	520
Deferred tax	235
Other assets	1,650

TOTAL ASSETS	\$80767
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Liabilities	
Notes payable	2,000
Trade notes payable	550
Accounts payable	22,264
A/P - #1 Foreign	0
A/P - #2 New Region	0
A/P - #3 Special	0
Accrued expenses	1,750
Income tax payable	2,600
Current portion - LTD	6,200
CURRENT PORTION - LTD	0
Intercompany-current	1,200
Deferred tax	660
Other current liab	500

TOTAL CURRENT LIAB	37,724
L-T debt	22,900
Bridge loan	0
L-T DEBT	0
ADDITIONAL LOANS	0
Income tax payable	650
Deferred tax	1,850
Minority interest	490
Other liabilities	1,200
Mandat redeem pref st	5,000

TOTAL LIABILITIES	69,814

Preferred stock	1,000
Common stock	2,000
Paid in capital	2,000
RETAINED EARNINGS	5,953

TOTAL EQUITY	10,953

TOTAL LIAB & EQUITY	\$80767
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Sheet1

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3/1990

6/1990

9/1990

\$100	\$100	\$120
1,250	1,300	1,300
400	400	400
32	34	35
0	0	0
14,530	14,800	15,200
8,321	12,259	16,452
8,177	11,888	14,685
8,785	10,622	12,611
-291	-296	-304
-250	-368	-494
-123	-178	-220
-176	-212	-252
10,640	10,640	10,640
6,482	8,864	12,973
6,597	9,917	12,196
8,542	10,367	12,303
850	900	950
0	0	0
780	800	775
200	0	0
1,500	2,000	2,200
100	110	125
755	770	790

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77,201	94,717	112,485

\$30	\$30	\$30
1,300	1,300	1,400
0	0	0
17,480	17,756	18,082
-2,500	-2,740	-2,990
1,500	1,451	1,348
2,000	1,972	1,940
1,400	1,267	1,142
3,500	3,495	3,495
540	555	575
240	245	250
1,650	1,660	1,675

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\$104341	\$121708	\$139432

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Sheet1

2,000	2,000	2,000
575	600	625
25,600	27,926	29,126
2,253	4,086	5,307
2,453	2,973	4,406
2,271	2,805	2,767
1,780	1,800	1,825
2,640	2,700	2,740
6,200	6,200	6,400
0	0	0
1,300	1,500	1,450
640	680	700
520	540	560
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48,232	53,810	57,906
21,800	20,700	19,600
0	0	0
0	0	0
10,173	15,031	19,182
600	620	670
1,890	1,900	1,925
490	500	510
1,250	1,300	1,325
5,000	5,000	5,000
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89,435	98,861	106,118
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1,000	1,000	1,000
2,000	2,000	2,000
2,000	2,000	2,000
9,906	17,847	28,314
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14,906	22,847	33,314
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\$104341	\$121708	\$139432
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Sheet1

12/1990 -----	12/1991 -----	12/1992 -----
\$130	\$150	\$175
1,350	1,400	1,450
500	500	500
37	37	40
0	8,704	46,323
15,800	17,500	18,700
19,729	23,675	33,293
16,172	21,474	30,466
14,743	20,372	28,149
-316	-350	-374
-592	-710	-999
-243	-322	-457
-295	-407	-563
10,640	10,640	10,640
14,865	17,838	25,084
13,721	17,516	25,849
14,382	19,874	27,460
800	855	900
0	0	0
750	775	835
0	0	0
2,500	2,500	2,200
142	155	175
810	1,100	1,150
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125,625	163,276	250,996
\$0	\$0	\$0
1,350	1,300	1,250
0	0	0
18,327	19,527	20,827
-3,252	-4,302	-5,427
1,335	1,335	1,335
1,913	1,805	1,697
964	79	0
3,510	3,410	3,310
585	585	585
255	260	265
1,700	1,800	2,100
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\$152312	\$189075	\$276938
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Sheet1

1,500	1,800	2,000
600	600	600
23,356	25,266	25,542
6,485	7,784	10,947
4,853	6,443	9,140
3,882	5,363	7,411
1,775	1,900	1,950
2,800	3,000	3,500
6,500	6,500	6,500
0	0	0
1,475	1,475	1,475
650	900	950
535	550	635
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54,411	61,581	70,650
18,500	17,400	16,300
0	2,000	0
0	0	0
25,222	0	0
750	500	0
1,950	2,000	2,100
530	610	690
1,350	1,350	1,245
5,000	5,000	5,000
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107,713	90,441	95,985
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1,000	1,000	1,000
2,000	2,000	2,000
2,000	2,000	2,000
39,599	93,634	175,953
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44,599	98,634	180,953
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\$152312	\$189075	\$276938
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